

Year	2020/2021
Course title	Strategy Development in Practice with McKinsey Co. (CEMS)
Course number	236171 - 0456 7 ECTS points
Lecturer	Płoszajski Piotr , PhD

A. Course objective

Developing expertise and skills for developing the full-fledge strategic aanalysis of a chosen market entry of a new competitive player.

B. Course syllabus

Introduction to a chosen market in Poland. Value analysis of the chosen market. Strategic options evaluations. Market entry strategy presentation, including: market segmentation, competitive positioning, key selling points (market preposition) for potential customers. Presentation of detailed market entry strategy and its financial feasibility.

C. Educational outcome					
Knowledge	1. getting to know the major theoretical concepts necessary for sectorial analysis;				
	2. Learning the wide range of analytical instruments for researching the multi-faceted state of a company in the New Economy;				
Skills	3. Learning the elements of the process of strategy development.4. Learning the influence of technology on business models' and strategies development				
	1. Expertise and skills for developing the full-fledge strategic analysis of a chosen market entry of a new competitive player.				
Social competencies	2. Making detailed analysis of financial consequences of the strategy developed.				
	3. Skills for preparing and presenting a master set of major arguments supporting the chosen strategy to an executive body of the company.				
	 building strong team-work abilities. Developing the presentation, public speaking and argumentation skills of the students. 				
	3. Developing and enhancing students' leadership abilities				

D. Semester time table

- 1 Elements of market analysis.
- 2 Analysing the market.
- 3 Analysis of the competitors.
- 4 Scenario development.
- 5 Entry Market strategy.
- 6 Evaluation of the strategy.

E. Basic literature

Management Strategy: Achieving Sustained Competitive Advantage, 2016 by Alfred Marcus; International Management: Culture, Strategy, and Behavior, 2014 by Fred Luthans and Jonathan Doh

F. Supplementary literature

In-class handouts by McKinsey

G. Author's most important publications concerning the offered course

1. Expanding the Toolbox of Organizational Theory: Complexity, Morphogenesis, Catastrophe and Chaos, ORGANIZATION AND MANAGEMENT (ORGANIZACJA I KIEROWANIE) No. 1B (160) Year 2014. International Strategic Management, Graduate July Program Course Reader, Wirtschaftsuniversitaat, Vienna, edition 2016. Nowe wyzwania globalizacji. Podziały, homogenizacja i efekt motyla, pr. zbior. p. red. P. Płoszajskiego, Openlinks, Warszawa 2012 Wybory strategiczne firm. Nowe instrumenty analizy i wdrażania, pr. zbior. p. red. P. Płoszajskiego i G. Bełza, SGH, Warszawa 2006; Strategie zarządzania uwagą na współczesnym rynku, red. pr. zbior. z M. Aluchna, M. Pindelski, SGH w Warszawie, 2008;

H. Numbers of required prerequisites

not required

I. Course size and mode						
	Full-time	Saturday-Sunday	Afternoon			
Total:	30	-	-			
Lecture	6	-	-			
Seminar	24	-	-			

J. Final mark composition reports 60% others 40%

K. Foreign language requirments

English

L. Selection criteria

M. Methods applied

reporty discussions